

---

**Between Academic Success and Professional Failure: Soft Skill Representation in Chetan Bhagat's Fiction**

---

**Rajendraprasad.G<sup>1</sup>**

Research Scholar,

Department of Humanities and Social Sciences, JNTUA Anantapur ,  
Anathapuramu- 515002

**Dr M Sambaiah<sup>2</sup>**

Associate Professor and Head ,Department of humanities and social sciences  
JNTUA College of engineering Pulivendula  
Pulivendula Kadapa district- 516390

---

Paper Received on 05-11-2025, Accepted on 16-12-2025

Published on 18-12-25; DOI:10.36993/RJOE.2025.10.4.530

---

Chetan Bhagat's fiction predominantly portrays young protagonists who achieve academic success and secure entry into prestigious educational institutions and career paths. However, this study argues that such academic excellence does not translate into professional competence due to inadequate soft skills. Through a close textual analysis of selected novels, the paper examines the representation of deficiencies in communication skills, emotional intelligence, teamwork, leadership, adaptability, and ethical decision-making. These shortcomings often result in career instability, workplace conflicts, and personal dissatisfaction among the characters. The study highlights the growing gap between academic achievement and professional readiness, emphasizing that employability depends not only on technical knowledge but also on interpersonal and emotional skills. Adopting an interdisciplinary approach that combines literary criticism with soft skill and career development theories, the research underscores the relevance of literary texts in reflecting real-world professional challenges faced by Indian youth. The paper contributes to contemporary discussions on employability, education, and the role of fiction in social critique.

**Key Words:** Academic Success, Professional Failure, Soft Skills, Employability, Career Readiness, Emotional Intelligence

### **Introduction:**

Chetan Bhagat is widely recognized not only as a chronicler of personal, political, social, educational, and cultural issues in contemporary India but also as a keen observer of professional development challenges faced by young adults. His fiction goes beyond campus life and romance to explore how students and early-career professionals struggle to adapt to real workplace demands. Bhagat subtly exposes the mismatch between academic success and employability by portraying characters who lack essential soft skills required for professional growth. Through realistic narratives and relatable situations, he highlights the deficiencies that hinder career progression and workplace harmony. The top ten skills notably lacking among his student and professional characters include effective communication, emotional intelligence, critical thinking, decision-making ability, leadership, teamwork, adaptability, time management, ethical responsibility, and stress management. By foregrounding these gaps, Bhagat's works serve as a social mirror, urging educational institutions and learners to recognize that professional success depends not merely on degrees and grades but on holistic skill development.

Chetan Bhagat's characters frequently reveal weak intrapersonal and communication skills, which modern MNCs identify as core employability requirements. In *Five Point Someone* (2004), Hari's poor self-awareness and inability to articulate his concerns reflect low emotional intelligence, a skill highly valued in corporate teamwork and leadership. Similarly, Shyam in *One Night @ the Call Center* (2005) lacks assertive communication and self-confidence, resulting in professional stagnation within a multinational BPO environment. Critics like Meenakshi Mukherjee observe that Bhagat's protagonists often "struggle with self-definition beyond academic identity," exposing intrapersonal gaps.

In *Revolution 2020* (2011), Gopal's impulsive decisions and weak ethical communication contradict MNC expectations of integrity and reflective thinking, leading to career instability. Ananya in *2 States* (2009), though competent, faces interpersonal conflict due to cultural communication barriers. As noted by Pramod K. Nayar, Bhagat's fiction "mirrors employability crises in liberalized India," showing that poor soft skills result in missed promotions, job dissatisfaction, and fragile professional identities.

---

Interpersonal communication skills such as teamwork, conflict management, empathy, and cross-cultural interaction are fundamental expectations in MNC work environments. In *Five Point Someone* (2004), Ryan's confrontational attitude and Alok's withdrawal from peer interaction reveal an inability to collaborate effectively, contradicting corporate demands for team cohesion and participative communication (Bhagat, 2004). Their poor peer engagement results in academic and emotional strain, foreshadowing future professional difficulties. Critics argue that Bhagat deliberately portrays such characters to expose the social immaturity fostered by competitive educational systems (Mukherjee, 2013).

In *One Night @ the Call Center* (2005), Varun's authoritarian behavior and Shyam's passive communication disrupt workplace harmony in a multinational BPO setting, highlighting failures in leadership communication and interpersonal sensitivity (Bhagat, 2005). Similarly, Krish and Ananya in *2 States* (2009) struggle with cross-cultural interpersonal negotiation, a crucial MNC competency, leading to prolonged personal and professional conflict. As Pramod K. Nayar notes, Bhagat's fiction reflects "the fragile interpersonal skills of India's global workforce," resulting in stalled careers and relational breakdowns.

Verbal communication—clarity of speech, persuasion, professional tone, and confidence—is a core competency demanded by MNCs for teamwork, client interaction, and leadership. In *Five Point Someone* (2004), Hari's inability to express his academic and emotional concerns reflects poor articulation and low confidence, limiting effective dialogue with peers and authority figures (Bhagat, 2004). His verbal inadequacy leads to misunderstandings and academic stress. Similarly, Shyam in *One Night @ the Call Center* (2005) struggles with assertive verbal expression in a multinational BPO environment, failing to negotiate roles or challenge managerial injustice, resulting in professional stagnation (Bhagat, 2005).

In *Revolution 2020* (2011), Gopal's manipulative and inconsistent verbal strategies reveal weak ethical persuasion, clashing with corporate expectations of transparent communication. Krish in *2 States* (2009) faces challenges in cross-cultural verbal negotiation, particularly with elders, affecting both personal and professional relationships. As noted by Pramod K. Nayar, Bhagat's characters "lack polished professional speech," underscoring how verbal skill deficits contribute to career fragility in global workplaces.

---

---

Non-verbal communication—body language, facial expressions, eye contact, posture, and professional demeanor—is a critical competency in MNC environments where impressions, leadership presence, and interpersonal trust matter significantly. In *Five Point Someone* (2004), Alok's constant anxiety, lowered posture, and avoidance of eye contact reflect poor non-verbal confidence, signalling insecurity to peers and authority figures (Bhagat, 2004). Such non-verbal cues undermine team collaboration and leadership potential, traits highly valued in corporate settings. Similarly, Ryan's aggressive gestures and dismissive body language disrupt group harmony, revealing a lack of emotional regulation.

In *One Night @ the Call Center* (2005), Shyam's submissive posture and hesitant facial expressions weaken his professional presence in a multinational workplace, contributing to managerial exploitation (Bhagat, 2005). In *2 States* (2009), Krish's discomfort and inappropriate non-verbal responses during cross-cultural interactions intensify interpersonal tensions. As noted by Meenakshi Mukherjee, Bhagat's characters embody “emotional awkwardness visible through gesture and silence,” suggesting that non-verbal incompetence often results in miscommunication, diminished credibility, and stalled professional growth.

Leadership in MNC environments demands vision, accountability, decision-making ability, ethical conduct, and the capacity to inspire teams. In Chetan Bhagat's fiction, many characters exhibit leadership deficits that hinder professional growth. In *Five Point Someone* (2004), Ryan assumes an informal leadership role among friends but lacks emotional intelligence and inclusiveness, often imposing ideas without consensus (Bhagat, 2004). This authoritarian tendency contrasts sharply with collaborative leadership models valued in global organizations. Alok's inability to take initiative further reflects weak leadership confidence.

In *One Night @ the Call Center* (2005), Shyam's reluctance to challenge unfair managerial practices demonstrates a lack of assertive leadership and responsibility in a multinational corporate setup (Bhagat, 2005). Similarly, in *Revolution 2020* (2011), Gopal's leadership is driven by self-interest and manipulation rather than ethical vision, resulting in moral and professional failure. As Pramod K. Nayar observes, Bhagat's narratives reveal “leadership without maturity,” illustrating how insufficient leadership skills lead to poor decision-making, loss of credibility, and limited career advancement.

---

---

Managerial skills such as planning, organizing, coordinating, delegation, problem-solving, and performance management are core competencies demanded by MNCs. In Chetan Bhagat's fiction, characters often display weak managerial abilities despite academic competence. In *Five Point Someone* (2004), the student characters struggle with time management, prioritization, and systematic planning, leading to academic failures and stress (Bhagat, 2004). Ryan's innovative ideas lack execution discipline, while Alok fails to coordinate personal and academic responsibilities, reflecting poor managerial control.

In *One Night @ the Call Center* (2005), Shyam's inability to manage tasks, negotiate workloads, or communicate performance expectations exposes serious managerial deficiencies within a multinational BPO environment (Bhagat, 2005). Similarly, in *Revolution 2020* (2011), Gopal's misuse of resources and unethical administration of his institution highlight flawed managerial judgment. As Meenakshi Mukherjee observes, Bhagat's characters often "confuse ambition with management," demonstrating that inadequate managerial skills result in inefficiency, workplace conflict, and unsustainable professional success.

Emotional intelligence—self-awareness, self-regulation, empathy, motivation, and social skills—is a key competency demanded by MNCs for leadership effectiveness and workplace harmony. In Chetan Bhagat's fiction, characters frequently exhibit low emotional intelligence despite intellectual capability. In *Five Point Someone* (2004), Hari's inability to manage fear and self-doubt, Alok's chronic anxiety, and Ryan's impulsive anger reflect poor emotional regulation, leading to strained relationships and academic instability (Bhagat, 2004). Such emotional immaturity undermines resilience and collaborative potential expected in professional environments.

In *One Night @ the Call Center* (2005), Shyam's lack of self-confidence and emotional assertiveness results in professional stagnation within a multinational setup (Bhagat, 2005). Similarly, Gopal in *Revolution 2020* (2011) displays weak empathy and moral sensitivity, prioritizing personal gain over emotional responsibility, which leads to ethical and personal collapse. As Pramod K. Nayar notes, Bhagat's characters embody "emotionally underprepared professionals," demonstrating that low emotional intelligence causes poor decision-making, conflict escalation, and limited career advancement.

---

## **Conclusion**

The present study establishes that Chetan Bhagat's fiction, while depicting academically successful youth, consistently reveals a significant deficit in soft skills essential for professional success in contemporary MNC environments. Through character-wise analysis, the research demonstrates how weaknesses in intrapersonal awareness, interpersonal communication, verbal and non-verbal skills, leadership, managerial competence, and emotional intelligence lead to career instability, ethical compromise, and personal dissatisfaction. Bhagat's characters often possess technical knowledge and educational credentials but fail to translate them into workplace effectiveness due to poor self-regulation, inadequate collaboration, and weak professional judgment.

Thus, Bhagat emerges not merely as a social or cultural commentator but as an implicit observer of employability crises among Indian youth. His narratives underscore the growing gap between academic excellence and career readiness, emphasizing the urgent need for holistic education that integrates soft skill development with formal curricula. By reflecting real-world professional challenges, Bhagat's fiction serves as a cautionary mirror for students, educators, and policymakers, reinforcing that sustainable career success depends as much on emotional and communicative competence as on intellectual achievement.

## **Works Cited**

Hari's lack of intrapersonal awareness and communication in *Five Point Someone* reflects emotional immaturity and weak self-regulation (Bhagat 2004).

Shyam's professional stagnation in *One Night @ the Call Center* highlights poor assertive communication in an MNC setup (Bhagat 2005).

Gopal's impulsive and unethical choices in *Revolution 2020* reveal inadequate reflective thinking and professional ethics (Bhagat 2011).

Cultural and interpersonal communication challenges in *2 States* demonstrate soft-skill gaps despite academic competence (Bhagat 2009).

Bhagat's fiction reflects employability anxieties of post-liberalized India (Nayar 2010; Mukherjee 2013).

Bhagat, Chetan. *2 States: The Story of My Marriage*. New Delhi: Rupa Publications, 2009.

Bhagat, Chetan. *Five Point Someone*. New Delhi: Rupa Publications, 2004.

Bhagat, Chetan. *One Night @ the Call Center*. New Delhi: Rupa Publications, 2005.

**RESEARCH JOURNAL OF ENGLISH (RJOE)**

[www.rjoe.org.in](http://www.rjoe.org.in) | Oray's Publications | ISSN: 2456-2696

*An International Approved Peer-Reviewed and Refereed English Journal*

**Impact Factor: 8.373 (SJIF) | Vol. 10, Issue 4 (October, November & Dec;2025)**

---

Bhagat, Chetan. Revolution 2020. New Delhi: Rupa Publications, 2011.

Mukherjee, Meenakshi. "The Anxiety of Indianness in Indian English Fiction."

Economic and Political Weekly, vol. 48, no. 36, 2013, pp. 45–52.

Nayar, Pramod K. Contemporary Literary and Cultural Theory. New Delhi: Pearson, 2010.